DIGITALIZATION, DECARBONIZATION, **DEMOGRAPHIC CHANGE**

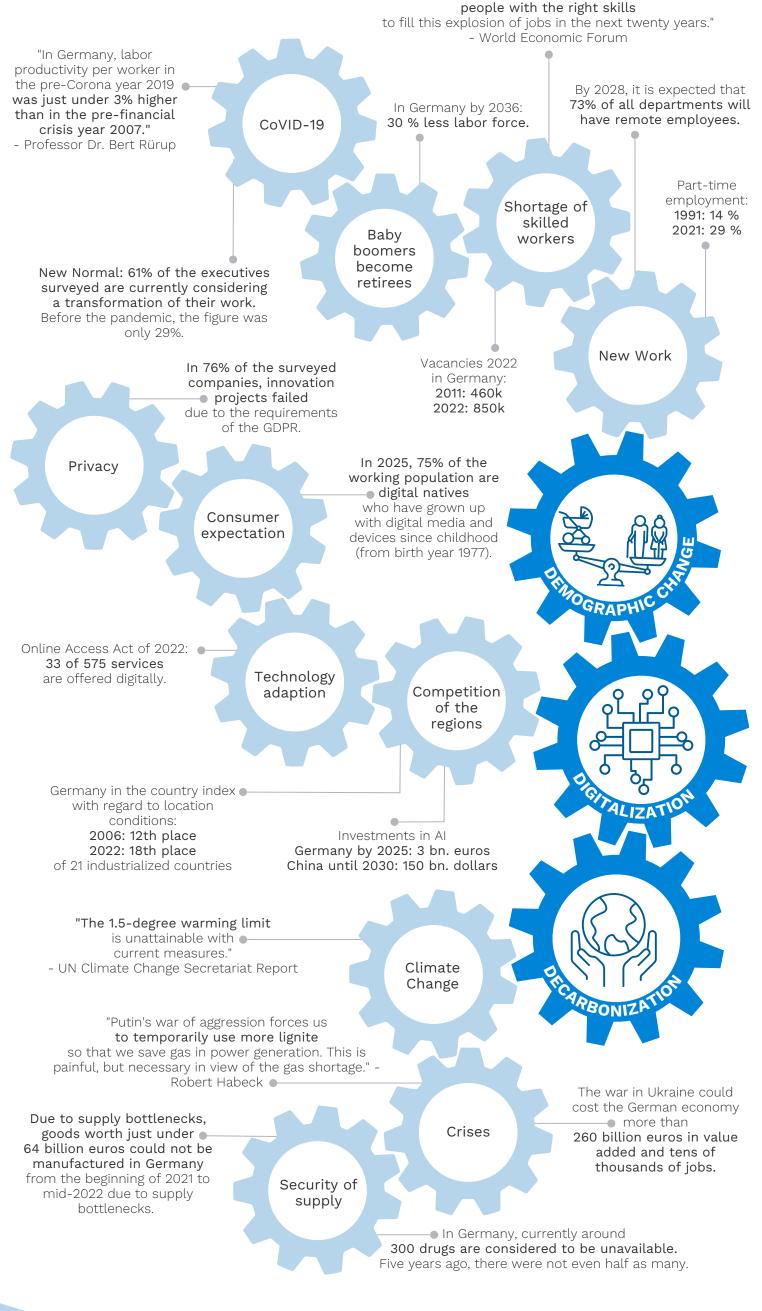
Challenges, context & opportunities in 2023

With the current crises, it is becoming increasingly difficult to figure out how issues are interdependent and what is relevant to one's business in the process. The dovetailing of the various challenges

creates a sense of standstill.

3 BIG CHALLENGES, LITTLE MOVEMENT.

"(...) An effort must be made to ensure that there are enough



CREATE SPACE FOR NEW THINGS.

Reskilling and upskilling are necessary to free employees from old technologies and inefficient processes. Reskilling and upskilling empower employees to make use of new technologies for efficient work.

Discontinuation of old **Processes** processes and Productivity through technologies digitalization Abolition of analog processes Smarter personnel deployment Human

resources are

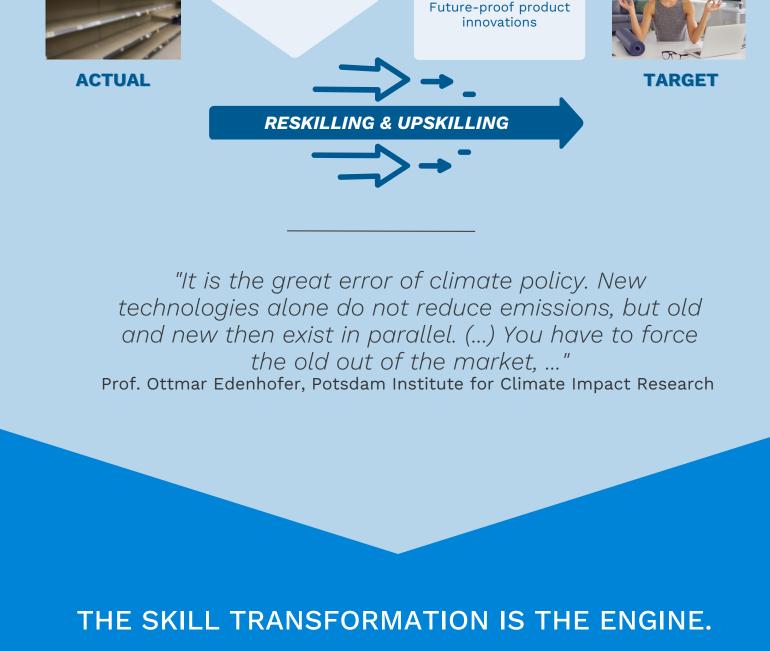
free for new things

Automated

Energy efficiency

through data utilization

Use of decarbonized technologies and processes



Several levers are necessary to overcome the current challenges. As an expert in company-specific competence building, we are convinced that reskilling and upskilling are essential elements to ensure the long-term success of companies.

LEARNING-SUPPORTED

collaboration

Enable job flexibility

Close the skills gap

Ensure effective and efficient

ONBOARDING

GRAPHIC CHA

Test and introduce new processes and procedures

RESKILLING

ON-THE-JOB UPSKILLING

Understand and leverage

UPSKILLING

opportunities from digital tools Respond to market **COMPANY-SPECIFIC** requirements with agility **RESKILLING** Increase productivity through Develop competitive product data utilization innovations Deploy new technologies

"Knowledge is power. Ignorance is powerlessness."

Heiner Geißler

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